

State of the Industry and the National Nuclear Energy Strategy

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NEI Overview



- NEI's broad mission -- address policy, global market, regulatory and technical issues; advocate and foster beneficial uses of nuclear technology in its many forms
- Diverse membership -- commercial utilities, uranium recovery, fuel cycle facilities, universities, DOE national labs, suppliers and others; over 350 members globally







Today's Market: How Did We Get Here?



- Low priced natural gas
- Low U.S. growth in total electricity demand
- Subsidized intermittent renewables
- Policies that do not value what nuclear brings to the grid



- Premature reactor closures
- ➤ Lack of U.S. participation in global markets

Operating Nuclear Power Plants – 98 units in 30 States





State of Certain Industries



Commercial Nuclear Reactors

98 operating; 2 under construction

Research and Test Reactors (NRC Regulated)

31 operating

Fuel Cycle Facilities

6 Operating; 1 is Idle; 1 in Construction; 1 in Decommissioning; 2 licensed but not built

Uranium Recovery Facilities

- 3 (NRC regulated)
- 8 (Wyoming Agreement State)

Byproduct Materials Licensees

~21,000 nationwide; 90% regulated by Agreement States (e.g., medical, industrial)

Source/Isotope Manufacturers (e.g., Molybdenum-99)

Premature Nuclear Power Plant Closures and Announced Shutdowns



Plant	MWe	Closure Year	Reason	Final Year Generation (billion kWh per year)	Final Year CO2 Avoided (M tons/year)
Crystal River 3	860	2013	Mechanical	7.0	4.8
San Onofre 2 & 3	2,150	2013	Mechanical	18.1	8.0
Kewaunee	566	2013	Market	4.5	4.4
Vermont Yankee	620	2014	Market	4.8	2.4
Fort Calhoun	478	2016	Market	3.5	3.4
Oyster Creek	625	2018	Policy	5.4	4.0
TOTAL	5,299			43.4	26.9
Three Mile Island 1	803	2019	Market	6.9	5.0
Pilgrim	678	2019	Market	5.1	2.3
Davis-Besse	908	2020	Market	7.9	5.7
Duane Arnold	619	2020	Market	5.2	5.0
Indian Point 2 & 3	2,061	2020-2021	Market & Policy	15.3	7.1
Beaver Valley 1 & 2	1,872	2021	Market	15.3	11.1
Perry	1,268	2021	Market	9.8	7.1
Palisades	789	2022	Market	6.1	5.3
Diablo Canyon 1 & 2	2,240	2024-2025	Policy	17.9	6.9
TOTAL	11,238			89.5	55.5

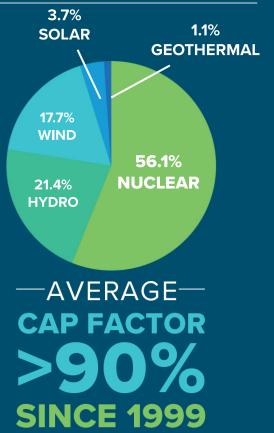
Nuclear Contributions



CONTRIBUTES \$10 BILLION IN FEDERAL AND \$2.2 BILLION IN STATE TAXES EACH YEAR

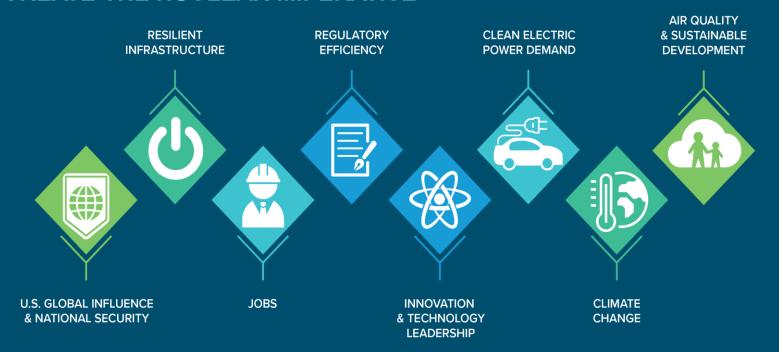
SUPPORTS 475,000 JOBS

AVOIDS MILLION **METRIC TONS OF** CARBON **EMISSIONS EACH YEAR**



NATIONAL NUCLEAR ENERGY STRATEGY

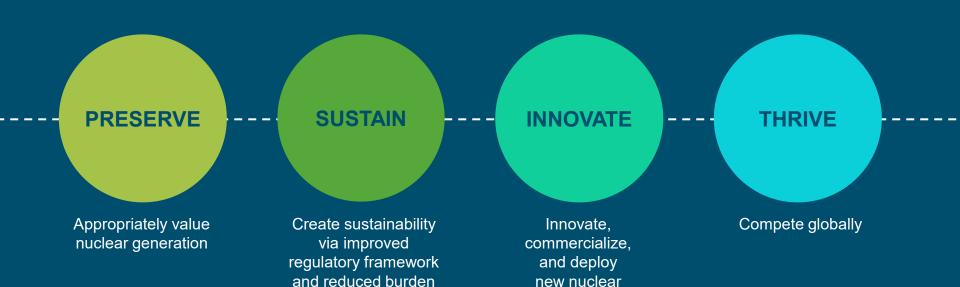
CREATE THE NUCLEAR IMPERATIVE



NATIONAL NUCLEAR ENERGY STRATEGY



CREATE THE NUCLEAR IMPERATIVE



NATIONAL NUCLEAR **ENERGY STRATEGY**



CREATE THE NUCLEAR IMPERATIVE

PRESERVE

Appropriately value nuclear generation

and reduced burden

Innovate, and deploy new nuclear

States Recognize Nuclear's Value





\$1.6 Billion
In Economic Benefits
in New York



\$1.5 Billion
Economic Activity
in Connecticut



\$800 Million
Economic Activity
in New Jersey





\$1.2 BillionEconomic Activity in Illinois





"I was unwilling to gamble with these communities, thousands of good paying jobs and our energy diversity. [This legislation] allows us to protect jobs, ratepayers and taxpayers." – Illinois Gov. Bruce Rauner Dec. 7, 2016

Resilient Infrastructure





Hurricane Florence

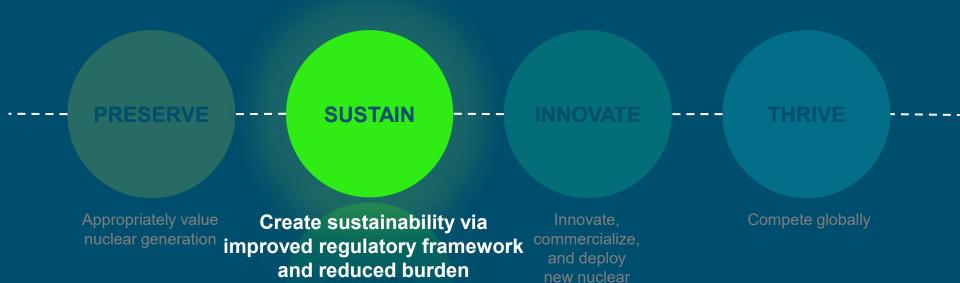
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Nuclear Industry's Response

NATIONAL NUCLEAR ENERGY STRATEGY



CREATE THE NUCLEAR IMPERATIVE



Transformation Initiatives





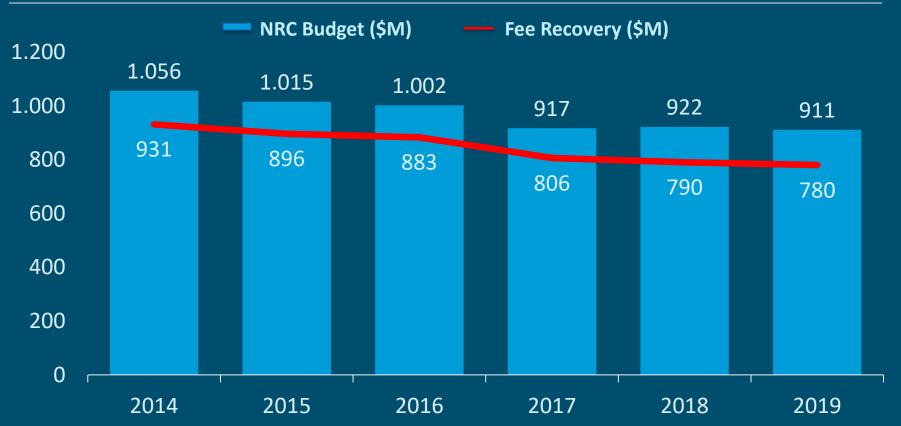
"I'm not sure that the old models will carry us through" – NRC Chairman Svinicki March 2018

"Additional regulatory change is needed" – Former NRC EDO Vic McCree March 2018



Right Size NRC Budget

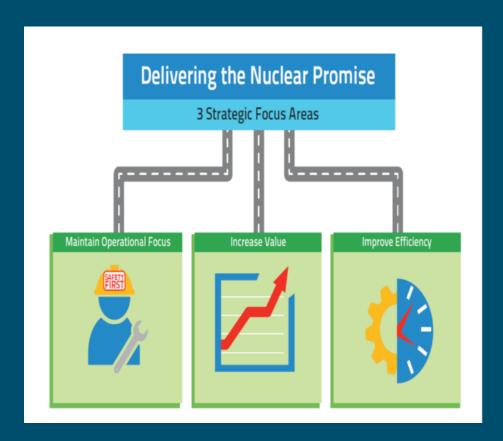




^{*} All Numbers Include Office of the Inspector General Funding

Delivering the Nuclear Promise (DNP)





67 Efficiency Bulletins*
\$1.6B enabled savings
* As of October 2018





NATIONAL NUCLEAR **ENERGY STRATEGY**



CREATE THE NUCLEAR IMPERATIVE

INNOVATE Create sustainability Compete globally Innovate,

and reduced burden

commercialize, and deploy new nuclear

Continuum of Innovations







Advanced Non-LWRs

- Hi-temp gas
- Liquid metal
- Molten salt



2016

2020

2025

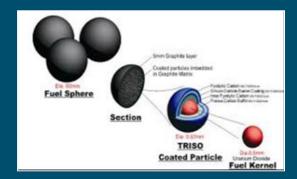
2030



Watts Bar 2







NATIONAL NUCLEAR ENERGY STRATEGY



CREATE THE NUCLEAR IMPERATIVE

Appropriately value nuclear generation

Create sustainability via improved regulatory framework

INNOVATE

INNOVATE

Innovate, commercialize, and deploy

Compete globally

new nuclear

and reduced burden

International Nuclear Influence





RUSSIA

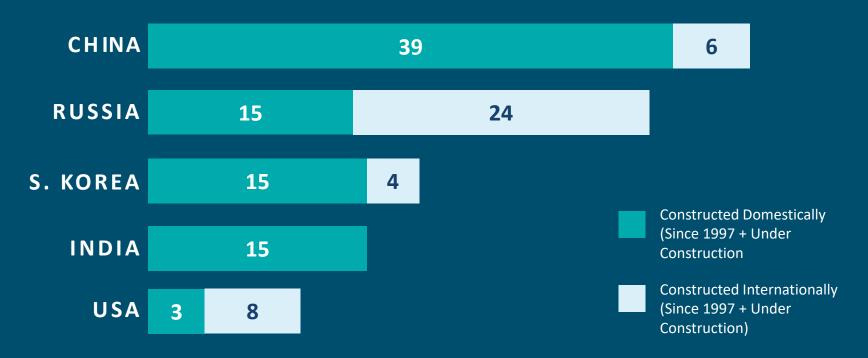
NEARLY 2/3 OF ALL **NUCLEAR POWER PLANTS UNDER CONSTRUCTION**

CHINESE ORRUSSIAN
DESIGNS

International Nuclear Influence



China and Russia are leading in constructing their domestic designs



THRIVE • GLOBAL REACTORS UNDER CONSTRUCTION





- Building additional reactors
- Planning or interested in additional reactors
- "Newcomers" building reactors
 - "Newcomers" planning or interested in building

SUMMARY



- Market conditions challenge both current and future nuclear technology
- State policymakers have come to understand the risks of losing nuclear plants
- Domestic fleet has continually reduced operational costs
- Technology advances
- Growing international enthusiasm

Nuclear. Power the Extraordinary.





THANK YOU



